TRAM PROJECT - Certificate Hg1 Meeting ACTION NOTE

Date:

Thursday, 28 April 2011

Time:

17:30 to 19:30

Venue:

Board Room, Waverley Court

Attendees:

Vic Emery

tie Ltd

vicemery

Sue Bruce

City of Edinburgh Council

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Richard Jeffrey

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Alastair Maclean

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Alan Coyle

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Ritchie Somerville

City of Edinburgh Council

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Meeting Chair:

Sue Bruce

Purpose of

Meeting:

To confirm details moving forward relating to Hg1 Certificate and related matters.

ACTION NOTE

ITEM

ACTION OWNER

DEADLINE

1 Hg1 Certificate

Decision Made: Hg1 Certificate valuation has been given by Colin Smith. The Council needed to have comfort that the payment was attributable, and that there

1.1 is a clear audit trail. Hg Group will be the certificate certifier. tie Ltd are to make the payment on the basis HG1, subject to an understanding that MOV4 and certification arrangements are imminent.

1.2 Actions: tie Ltd are to request the funds from the Council to allow it to make the payment on the basis HG1.

RJ/SBELL

2/5/2011

2 Minutes of Variation 4 and 5

2.1 Decision Made: Alastair Maclean to draw up a definitive schedule of the items that need to be in place for the transfer of funds to BB/S.

2.2 Actions: Production of a definitive schedule of items needed to allow for the transfer of funds to BB/S.

AMACL

2/5/2011

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3.1

3.2

Board Room, Waverley Court

ITEM

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3 Communication

Decision Made: Three issues considered and determined:

- 1. Organisation: The Tram "Team" needs to be in the same location/room.
- Internal communications: There needs to be open, clear and transparent communications within and amongst the staff employed on the Tram Project, across all the organisations involved. At present there is an imbalance between the contractor and the Project Management agent and the Council.

3. **Joint briefing note**: A statement of the vision going forward needs to be prepared, highlighting joint team working and the rules of engagement.

4. Operations Guide: Key operational processes need to be captured in flowcharts, with clear statements about roles and responsibilities for these processes and confirmation of who to escalate to if an issue arises. This needs to be produced on a Project basis, once for all parties.

Actions:

 Organisation: Governance arrangements are being considered by Sue Bruce and Vic Emery. Once a decision has been made on this, co-location of staff can be progressed. Any situation that is more pressing and requires co-location now should follow the model adopted for the fast-track approvals.

ALL TO NOTE

2. Joint briefing note: A statement of the vision going forward to be prepared, highlighting joint team working and the rules of engagement.

SB/VE 17/5/2011

3. Operations Guide: Key operational processes to be captured in flowcharts, with clear statements about roles and responsibilities for these processes and confirmation of who to escalate to if an issue arises. To be produced on a Project basis: once for all parties.

SBELL/CS 17/5/2011 /RGS/MF

4 Programming

Decision Made: In relation to the future programme for the Project the critical elements remain schedule and price. A critical path needs to be defined for the project. The potential impact of the Gogar Interchange needs to be defined. A 'reasonable assumption' about the schedule and price need to be worked up to allow for a total project programme to be understood.

Actions:

4.2

1. A critical path needs to be defined for the project.

SBELL/CS 1/6/2011 SBELL/CS 1/6/2011

1/6/2011

SBELL/CS

The potential impact of the Gogar Interchange needs to be defined.

A 'reasonable assumption' about the schedule and price need to be worked up to allow for a total project programme to be understood.

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5 Princes Street

Decision Made: Marshall Poulton is leading a joint team. The current programme is for a 1 July 2011 start date, working through to an end date of 28th November 2011, to allow for the Christmas period to progress unfettered. The balance of the works to be commence in February 2012, for completion as soon as is possible. There are a wide range of political issues associated with this part of the project that affect the normal business approach that could be taken. As the dates have changed MOV4 needs to be amended to reflect these new dates.

5.2 Actions: MOV4 needs to be amended to reflect these new dates.

AMACL

6/5/2011